



Wraparound Initiative Northwest Georgia
"Building A System of Care"



Evaluation Report to Community Members

January 1, 2010 - August 10, 2011

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Regions Served by WIN Georgia

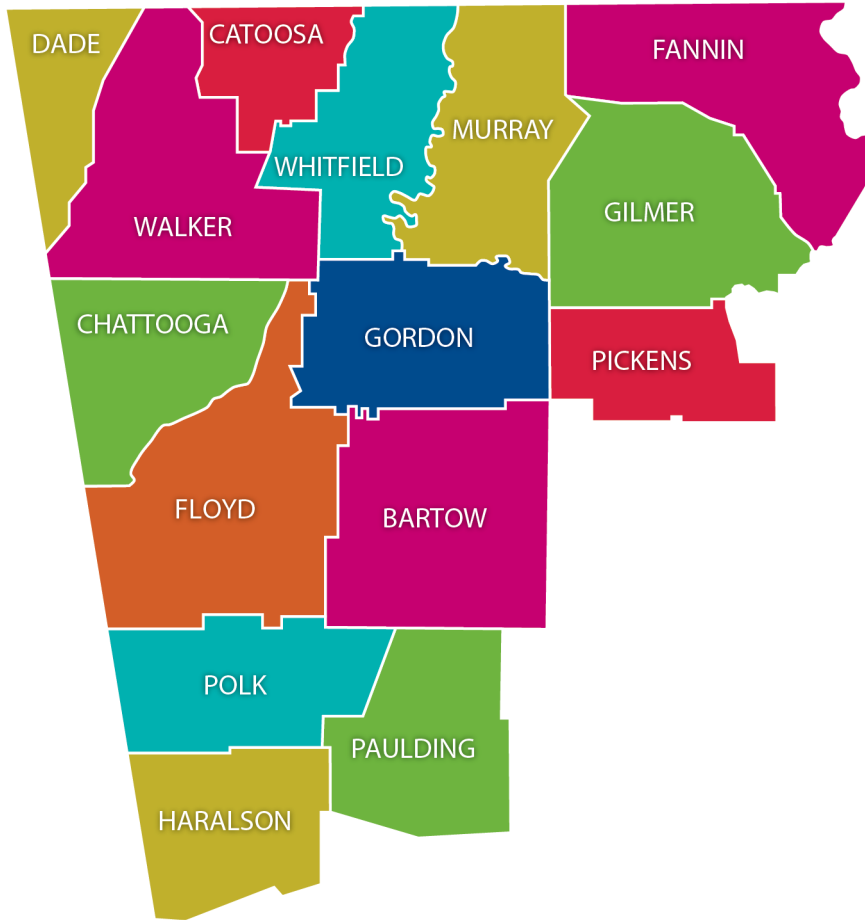


Table of Contents

Executive Summary.....	3-4
WIN Georgia Logic Model	5-6
Purpose of the Report.....	7
Sources of Data.....	8
Youth and Family Characteristics.....	9-13
Outcomes of Wraparound.....	14-23
Cost Savings of Wraparound.....	15
Decrease in Out-of-Home Events.....	16
School Involvement.....	17-18
Juvenile Justice Involvement.....	19
Decrease in Juvenile Justice Involvement.....	20
Increase in Youth Functioning.....	21-22
Increase in Family Functioning.....	23
Fidelity to the System of Care and Wraparound Model.....	24-33
Family Driven and Youth Guided.....	25-27
Cultural and Linguistic Competence.....	28
Inter-Agency Coordination.....	29
Fidelity to Wraparound Principles.....	30
Verify Services Are Timely.....	31
Fidelity to Wraparound Model.....	32
Youth Receive Diverse Services and Activities.....	33

Executive Summary

Youth and Families Served

- ◆ 72% of youth served were male, and 79% were White.
- ◆ 54% lived below the poverty line.
- ◆ The most prevalent presenting problems at intake were conduct and delinquency problems (95% of youth).

Improvements in Child and Family Well-being

Cost Savings

- ◆ Georgia Care Management Entities (CME), of which WIN Georgia is a member, lowered the cost of institutional care by \$48,914 per CBAY youth by reducing the length of stay in a PRTF.
- ◆ Georgia CMEs also lowered the cost of Department of Juvenile Justice (DJJ) residential care by \$6,210 per youth by reducing the length of stay in a Regional Youth Detention Center (RYDC).

Out-of-Home Events

- ◆ There was a statistically significant decrease in out-of-home events from the first month of enrollment to the second.

School Involvement

- ◆ 67% of youth maintained their school location, with 59% of these youth being enrolled in mainstream schools.

Juvenile Justice Involvement

- ◆ Of the 100 youth with a juvenile justice disposition reported across multiple months, 9% stepped down to lesser dispositions, and 17% changed to no adjudication.
- ◆ Of the 115 juvenile-justice-involved youth, recidivism occurred in 17% of youth, which might be considered progress for this high-risk population.

Youth Functioning

- ◆ Youth showed statistically significant decreases in global impairment after enrolling in WIN Georgia.

Executive Summary

Improvements in Child and Family Well-being (Contd.)

Family Functioning

- ◆ 62% of youth and caregivers reported being satisfied with their family life after enrollment in WIN Georgia.

Fidelity to Systems of Care and Wraparound Model

Family Driven and Youth Guided

- ◆ 92% of youth and caregivers were satisfied with the services they received during Wraparound.
- ◆ Caregivers reported Child and Family Team (CFT) meetings as being effective, including better coordination of services.

Cultural and Linguistic Competency

- ◆ 97% reported that staff treated them with respect, and 95% reported that staff were sensitive to their cultural/ethnic backgrounds.

Inter-Agency Coordination

- ◆ There was interagency coordination as indicated by referral from multiple sources, with Mental Health and Juvenile Court/DJJ giving the most referrals.

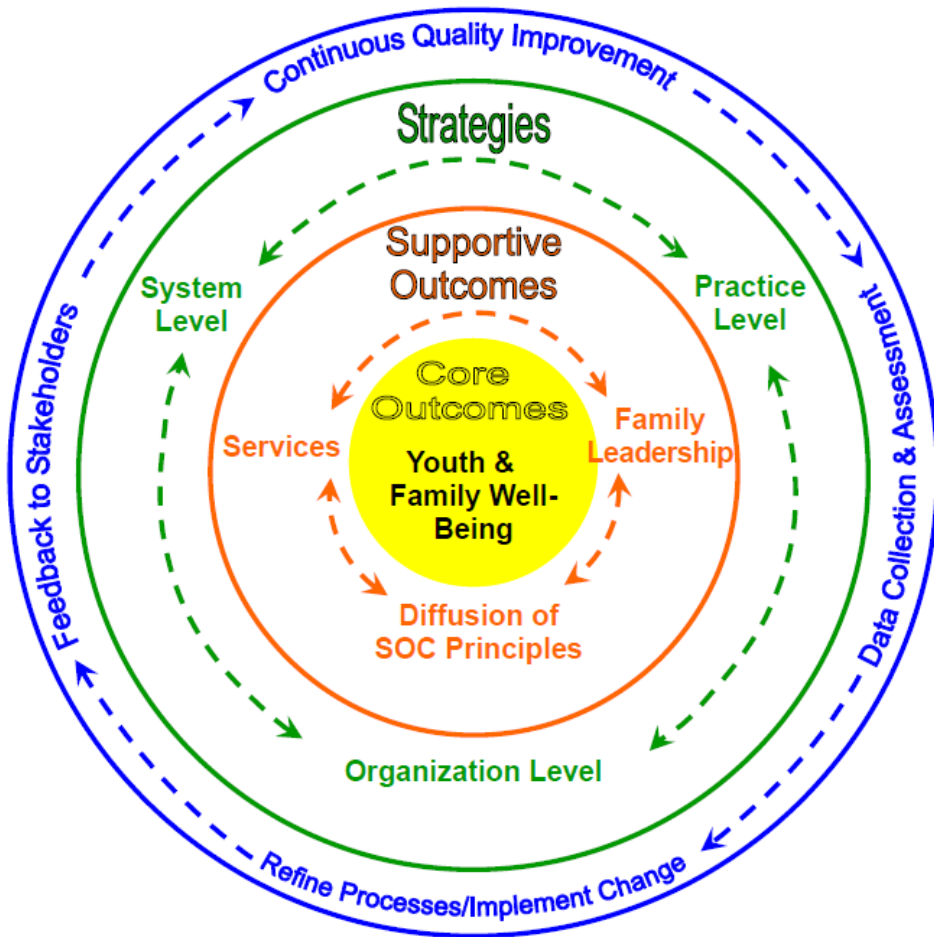
Fidelity to Wraparound Model

- ◆ Wraparound staff described CFT meetings as adhering to the principles of Wraparound, with, for example, 93% of the meetings considering youth and family strengths when determining services and supports.
- ◆ In 2011, 54% of first face-to-face meetings occurred within 72 hours of referral, and 45% of CFT meetings occurred within 2 weeks of referrals. Adhering to the Wraparound timeline is a continuing area of improvement for WIN Georgia.
- ◆ Caregivers indicated having a voice and choice in CFT meetings, by choosing the location, time, and participants of the meetings.
- ◆ 91% of CFT meetings had one natural or informal support present.

WIN Georgia Logic Model

Values

Family driven • Youth guided •
 Accessible and high quality services •
 Culturally proficient services • Individualized care •
 Coordinated care • Collaborative care •
 Accountability



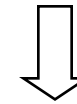
WIN Georgia Logic Model

Mission

To create a comprehensive and integrated system of mental health and other necessary interventions and services which are organized into a coordinated network to meet the multiple and changing needs of children and their families.

Strategies

- Empower families, youth, and community members.
- Train providers in SOC principles and High Fidelity Wraparound.
- Encourage provider use of evidence-based practices.
- Facilitate a focus on recovery and resilience.
- Expand availability of services.



Outcomes

- Improve youth recovery and resiliency.
- Decrease time in out-of-home placements.
- Improve family stability.
- Increase family access to and satisfaction with services.
- Increase community awareness of service options.

Population of Focus

Youth ages 6 through 21 with severe emotional disorders and their families with a focus on those most at risk for out-of-home placement.

Purpose of the Report

The purpose of this report is to:

1. Describe characteristics of youth/families served by WIN Georgia
2. Identify improvements in child and family well-being resulting from Wraparound services – with a focus on the intended outcomes listed below
3. Explore family and youth perspectives of their Wraparound experience
4. Examine fidelity to the Wraparound Model

Outcome Goals

Decrease:

- Incidents of out-of-home events
- Functional impairment
- Involvement with Juvenile Justice

Increase:

- School enrollment
- Family empowerment
- Service coordination and collaboration

Verify outcomes related to the successful implementation of High Fidelity Wraparound Initiatives:

1. **Satisfaction with services** as reported by youth and families
2. **Financial benefits of Wraparound**
3. **Fidelity to the Wraparound Model**, such as adherence to:
 - ⇒ Model Timeline
 - ⇒ Principles of Wraparound
 - ⇒ Multi-Agency Involvement

Sources of Data

Local Evaluation

Locally identified data sources include:

- Youth Functioning
 - Youth Out-of-Home Events
 - Youth School Involvement
 - Youth Juvenile Justice Involvement
 - Cost Savings
 - Fidelity to Wraparound
 - Youth Voice focus groups
 - Community Engagement
- ◇ Data comes from caregivers and youth (11 and older)
- ◇ Surveys and interviews completed at intake and every month

National Evaluation

Nationally identified data sources include:

- Characteristics of Youth and Families at Intake
 - Youth and Family Functioning
 - Referral Sources
 - Agency Involvement
- ◇ Data comes from a subset of caregivers and youth (11 and older)
- ◇ In person interviews at intake and every 6-months for 2 years
- ◇ Data collected at WIN Georgia and 18 other sites around the United States that were funded at the same time (Phase 6)

The total number of youth enrolled during the report window is 316. However, due to incomplete or missing data, as well as different data sources (i.e., local versus national data), the sample size is not the same for every analysis, graph, and table in this report. The sample size (*n*) is reported for each analysis and reflects the youth for whom we had data for those measures.

Youth and Family Characteristics at Intake

The following sections explore the characteristics at or before intake of youth and families who are enrolled in Wraparound, including:

- 1) Youth Profile: demographics and presenting problems at intake
- 2) Child and Family History

Youth and Family Characteristics

Compared to the other national sites, WIN Georgia's population serves more White youth, more male youth, and more youth aged 12 -18.

Youth Demographics		
	WIN Georgia Youth (n ~ 174)*	National Sites (18 sites, Phase 6) (n ~ 2,514)*
Gender		
Male	72.4%	61.9%
Female	27.6%	36.6%
Race/ Ethnicity		
White	78.8%	51.2%
Black or African-American	10.0%	17.1%
Hispanic/ Latino	8.8%	13.7%
Multi-racial	2.5%	6.6%
Other	2.5%	0.0%
American Indian or Alaska	0.0%	10.8%
Native Hawaiian or Other	0.0%	0.0%
Pacific Islander	0.0%	0.0%
Asian	0.0%	0.6%
Age		
7 to 11 years	29.2%	16.2%
12 to 14 years	31.6%	18.5%
15 to 18 years	38.0%	27.9%

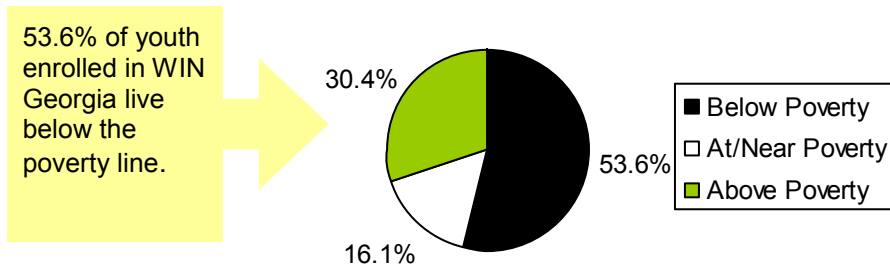
* Throughout the report, bracketed numbers refer to sample sizes. The symbol ~ denotes slight variation in the sample size for items in a given table.

Youth and Family Characteristics

Compared to the other national sites, WIN Georgia's population serves more youth from lower socio-economic backgrounds.

Household Annual Income		
	WIN Georgia Youth (n = 85)	National Sites (18, Phase 6) (n = 748)
Less than \$5,000	15.3%	16.0%
\$5,000 - \$9,999	18.8%	11.4%
\$10,000 - \$14,999	10.6%	15.0%
\$15,000 - \$19,999	1.2%	8.8%
\$20,000 - \$24,999	15.3%	11.2%
\$25,000 - \$34,999	14.1%	11.8%
\$35,000 - \$49,999	15.3%	10.2%
More than \$49,999	9.4%	15.6%

In 2009, the poverty threshold for a family of four residing in the 48 contiguous States was \$22,050 (based on the U.S. Department of Health and Human Services poverty guidelines).



Youth and Family Characteristics

Compared to the other national sites, WIN Georgia serves higher risk youth.

Family and Child History		
<i>Has the child ever...</i>		
	WIN Georgia (n ~ 87)	National Sites (18, Phase 6) (n ~ 785)
Lived with someone who was depressed?	77.4%	68.3%
Lived with someone who had a substance abuse problem?	52.9%	48.0%
Witnessed domestic violence?	48.8%	43.8%
Lived with someone with a mental illness other than depression?	44.2%	40.1%
Run away?	40.2%	27.3%
Lived with someone who was convicted of a crime?	37.6%	35.5%
Been physically abused?	32.5%	28.9%
Attempted suicide?	27.9%	13.0%
Been sexually abused?	25.3%	14.1%
Had substance abuse problems?	18.4%	14.4%

Top 3 Clinical Diagnoses for WIN Georgia Youth (n=129)

1. Mood Disorders (58.9%)
2. Attention-Deficit/Hyperactivity Disorders (55.8%)
3. Oppositional Defiant Disorder (35.7%)

These are the same top three clinical diagnoses for the national sites.

Youth and Family Characteristics

Compared to the other national sites, WIN Georgia serves higher risk youth.

In Addition to a Severe Emotional Disorder, Presenting Problems Leading to Youth Referral for Services		
	WIN Georgia (n ~ 164)	National Sites (18, Phase 6) (n ~ 2,313)
Conduct/Delinquency	95.1%	50.0%
Hyperactivity and Attention	75.0%	47.0%
Depression	69.5%	34.4%
Adjustment	61.6%	33.6%
Anxiety	61.6%	35.2%
Suicidal Ideation/Self Injury	47.0%	17.9%
School Performance	39.6%	34.0%
Psychotic Behaviors	30.5%	6.0%
Substance Use	18.9%	13.5%
Learning Disability	18.9%	17.1%
Pervasive Developmental Disability	14.6%	8.2%
Specific Developmental Disability	14.0%	9.7%
Other	13.4%	17.7%
Eating Disorder	7.9%	3.5%

Outcomes of Wraparound

The following sections explore the characteristics of youth during enrollment as well as the outcomes of Wraparound, as outlined below:

- 1) Cost Savings of Wraparound
- 2) Out-of-Home Events (OHE)
- 3) School Involvement
- 4) Involvement in Juvenile Justice system
- 5) Youth and Family Functioning

Cost Savings of Wraparound

PRTF

In FY2010, the average cost for a youth in a PRTF institution was \$78,406, with an average daily rate of \$325. *

After Wraparound involvement, costs for CBAY youth were reduced to \$29,492 per youth.



- Medicaid costs for Institutionalized Youth in FY2010
- Medicaid Costs for CBAY Youth

\$78,406/youth



\$29,492/CBAY youth

Savings of \$48,914/CBAY youth

DJJ

The average cost for a youth in an RYDC is \$10,350. (Average daily rate of \$230 and average length of stay of 45 days)

After Wraparound involvement, costs were reduced to \$4,140 per youth.



- Average cost per child before Georgia CMEs
- Average cost per child after Georgia CMEs

\$10,350/youth



\$4,140/Youth

Savings of \$6,210/youth

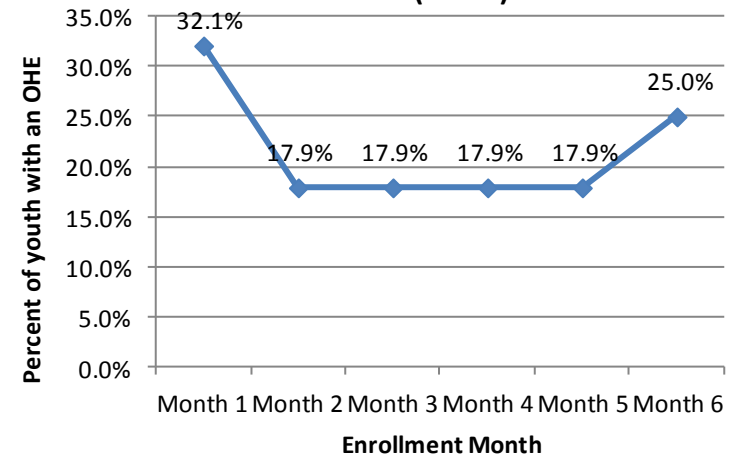
*These numbers are from the CMS 372 Form for Fiscal Year 2010.

Decrease in Out-of-Home Events

There was a statistically significant decrease in percent of youth in an out-of-home placement from the first month of enrollment to the second. There was no significant decrease in out-of-home placement over the 6 month period, although there was a trend approaching significance. This initial decrease may reflect that many families are in crisis (often including youth out-of-home placement) upon enrollment, and WIN Georgia's initial efforts may be concentrated on bringing youth back home.

A certain number of OHEs are to be expected; however, the overall number of OHEs should decrease over the course of Wraparound Enrollment.

Caregiver Reported Out of Home Placements (n = 28)



*The n reflects youth for whom we have data over all 6 months.

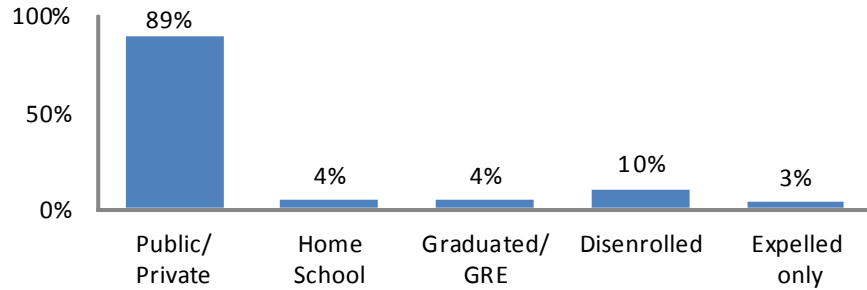
School Involvement

The majority of youth (89%; $n = 256$) attended public or private schools at some point during Wraparound enrollment.

About half of the youth (48%; $n = 138$) were enrolled in special education at some point during Wraparound Enrollment.

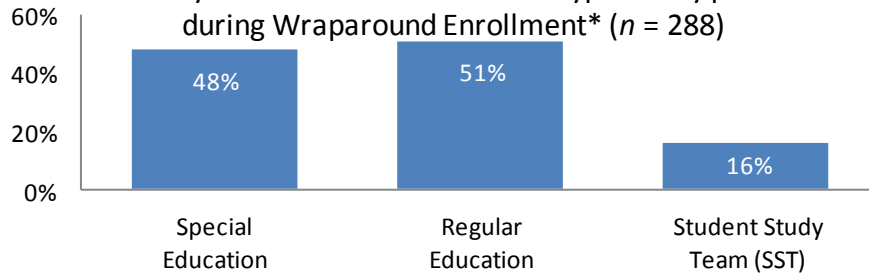
School Enrollment Status

% of youth with each enrollment status at any point during Wraparound Enrollment* ($n = 288$)



School Enrollment Type

% of youth with each enrollment type at any point during Wraparound Enrollment* ($n = 288$)



*Note: Percentages will add to more than 100%.

8% ($n = 22$) of youth **changed from regular education to special education** during Wraparound enrollment

6% ($n = 16$) changed from **regular education to an SST/504 plan**

School Involvement

School Location Patterns While Enrolled in Wraparound

67% ($n = 175$) of youth maintained their school location at the following locations:



Location— No change ($n = 175$)	
Mainstream	59%
GNETS*	20%
Alternative	15%
Homebound	1%
Other	5%

33% ($n=87$) of youth changed their school location

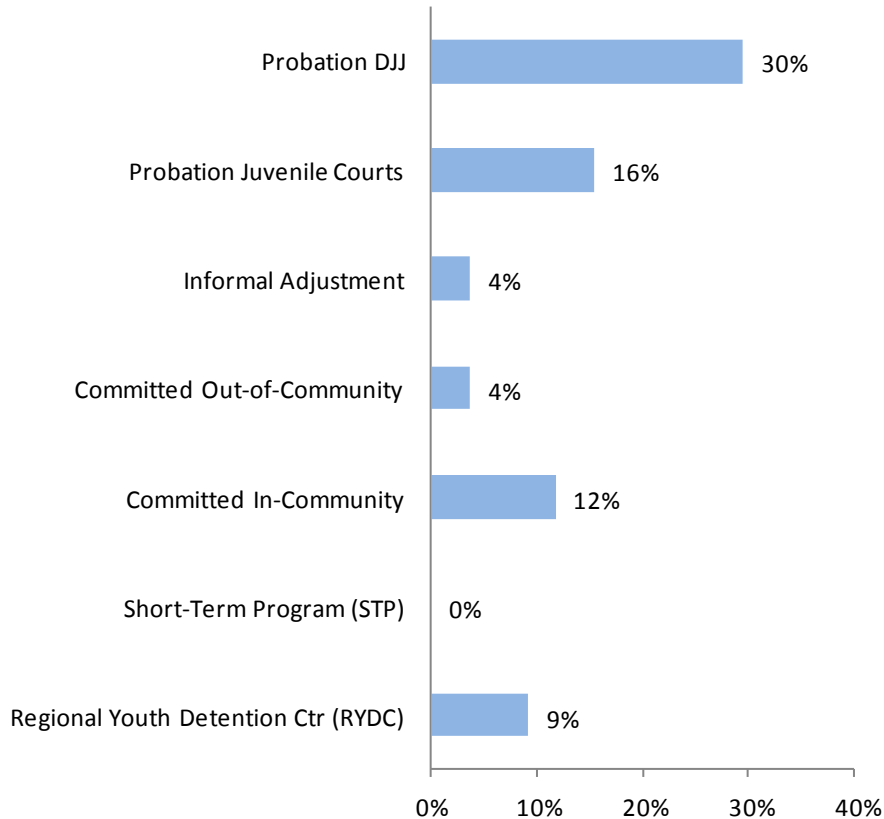
*Georgia Network for Educational and Therapeutic Supports (GNETS), formerly entitled Psychoeducational programs.

Juvenile Justice Involvement

Less than half of all enrolled youth (42%, $n = 115$) were involved with the Department of Juvenile Justice (DJJ) or the Juvenile Courts at some point during FY2011.

4% ($n = 11$) were involved in Mental Health Court, while 2% ($n = 5$) were involved with Drug Court.

Juvenile Justice Dispositions/Involvement*
($n = 271$)



*Percentage of enrolled youth, with available data, who incurred each disposition at any point during Wraparound enrollment.

Youth may incur multiple dispositions.

Decrease in Juvenile Justice Involvement

A total of **100 youth** had JJ Dispositions reported across multiple months, from which *change over time* could be examined

17% ($n = 17$) of these youth changed from having an adjudication to no further adjudication

32% ($n = 32$) of these youth had the most restrictive and least desired disposition: a **commitment** (either in-community or out-of-community)

28% ($n = 9$) of these youth ended their commitment while enrolled in Wraparound.

72% ($n = 23$) of these youth had involvement with the courts prior to Wraparound, and therefore were at higher risk for continued DJJ involvement

- An **adjudication** is when a youth is determined to be or not be delinquent or unruly. The adult equivalent is to be determined guilty or not guilty
- A **disposition** is the sentence a judge gives after a youth is determined to be "delinquent" or unruly.

Recidivism occurred in 17% ($n = 19$) of all Wraparound youth who were involved with DJJ or the Juvenile Courts while enrolled in Wraparound.

The DJJ goal is to have a 13% recidivism rate for all youth while in DJJ care*, which includes lower risk youth such as youth that broke curfew. For youth with severe emotional disorders (SED), such as those served by WIN Georgia, 17% recidivism might be considered progress for this population.

*Georgia Department of Juvenile Justice Updated Strategic Plan FY 2009 - 2011

Increase in Youth Functioning

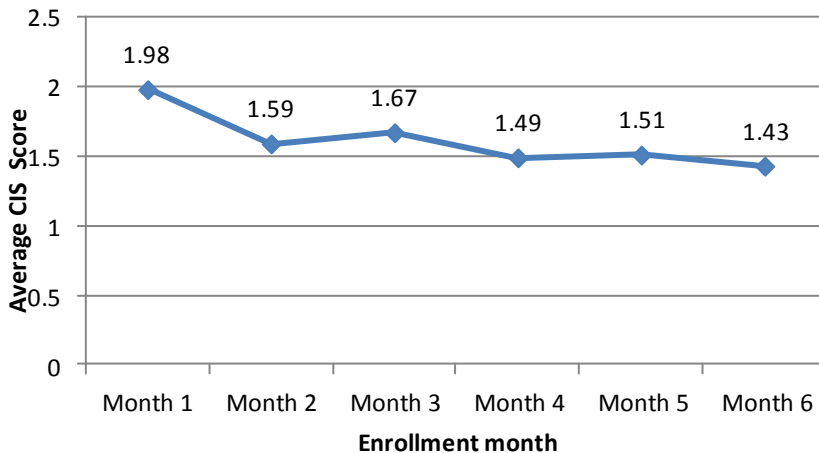
Youth show a statistically significant decrease in impairment after enrolling in WIN Georgia over a 6 month period. The largest decline occurred from the first month of enrollment to the second, and this may be due to the fact that families are often in crisis upon enrollment.

The Columbia Impairment Scale (CIS) is a 13-item questionnaire completed by caregivers to report the youth's functioning and global impairment. Scores range from 4 = "A very big problem" to 0 = "No problem," with lower scores indicating less impairment.

CIS scores are obtained at baseline and on a monthly basis throughout enrollment in order to track progress and address the changing needs of the families.



Caregiver-Reported Youth Impairment on the Columbia Impairment Scale (n = 36)



Increase in Youth Functioning

Overall, 62% of youth and caregivers reported being satisfied with their family life.

The **Youth Services Survey (YSS)*** and the **Youth Services Survey for Families (YSS-F)*** were used to capture:

⇒ Youth Resiliency

*The YSS was administered in May-June 2011 to all enrolled youth and their families.



The following percentages of youth and caregivers **agreed** or **strongly agreed** with the statements below:

Resiliency Items (n = 149):

- 70%** → I am/My child is better at handling daily life.
- 69%** → I get/My child gets along better with family members.
- 75%** → I get/My child gets along better with friends / others.
- 69%** → I am/My child is doing better in school and/or work.
- 63%** → I am/My child is better able to cope when things go wrong.

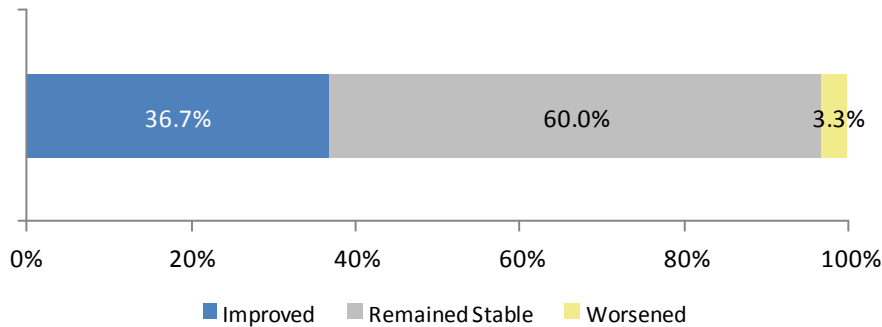
Increase in Family Functioning

36.7% of caregivers experienced a statistically significant decrease in level of strain in caring for their youth during their first 6 months of involvement with WIN Georgia.

Global Strain is an overall measure of the level of strain experienced by caregivers of youth with serious emotional disturbances. The measure includes 3 main kinds of stressors:

- 1) Observable interruptions daily as a result of caring for a child with an emotional or behavioral challenge (Objective Strain);
- 2) Negative feelings about the child like anger, resentment, or embarrassment (Subjective External Strain); and
- 3) Negative feelings like worry, guilt, and fatigue (Subjective Internal Strain).

Global Strain on Caregivers from Intake to 6 months: RCI* (n = 30)



*The Reliable Change Index (RCI) is a relative measure that compares a caregiver's scores at two different points in time and indicates whether a change in score shows significant improvement, worsening, or stability (i.e., no significant change). RCI was calculated using data from the Caregiver Strain Questionnaire.

Fidelity to the System of Care and Wraparound Model

The following sections explore the Fidelity to the Systems of Care and Wraparound Model and to the Principles of Wraparound, as outlined below:

- 1) Family Driven and Youth Guided
- 2) Cultural and Linguistic Competence
- 3) Interagency Collaboration
- 4) Principles of Wraparound

⇒ *Wraparound should be: team based, strength based, community based, outcome based, individualized, collaborative*

⇒ *Fidelity to Wraparound Timeline*

⇒ *Honoring Family Voice and Family Choice*

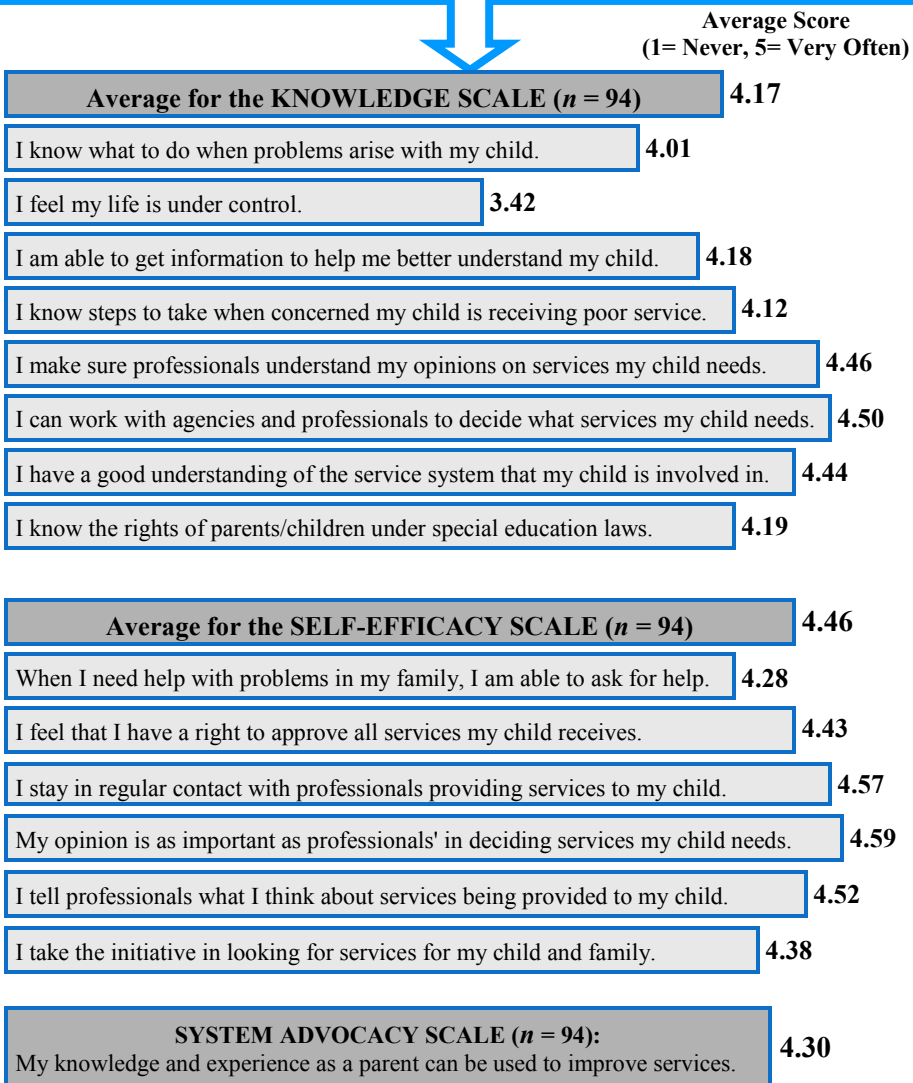
⇒ *Presence of various supports in meetings*

Family Driven and Youth Guided

The *Family Empowerment Scale (FES)** was developed specifically to measure empowerment among caregivers of youth with SED, including:

- ⇒ *Knowledge*: understanding of child's needs
- ⇒ *Self-Efficacy*: ability to acquire services for their child
- ⇒ *System Advocacy*: sense of affecting change in the service system

*The FES was administered in May-June 2011 to all enrolled youth and their families.



Family Driven and Youth Guided

Overall, 92% of youth and caregivers were satisfied with the services they received during Wraparound

The *Youth Services Survey (YSS)** and the *Youth Services Survey for Families (YSS-F)** were used to capture:

- ⇒ Satisfaction with Wraparound and related services

*The YSS was administered in May-June 2011 to all enrolled youth and their families.

The following percentages of youth and caregivers *agreed* or *strongly agreed* with the statements below:

Youth/Caregiver Participation in Wraparound (n = 149):

- 89% → I helped to choose my/my child's services.
- 95% → I helped to choose my/my child's treatment goals.
- 95% → The people helping me/my child stuck with us no matter what.
- 92% → I felt I/my child had someone to talk to when troubled.
- 96% → I participated in my/my child's treatment.
- 92% → The services I/my child and/or family received were right for us.
- 95% → The location of services were convenient for us.
- 92% → Services were available at times that were convenient.
- 87% → My family got the help we wanted.
- 83% → My family got as much help as we needed.

The *Child and Family Team Meeting (CFTM) Feedback Form* was used to capture caregivers' satisfaction with monthly team meetings (n=489 meetings).

In the following percentages of meetings, caregivers *agreed* or *strongly agreed* with the statements below:

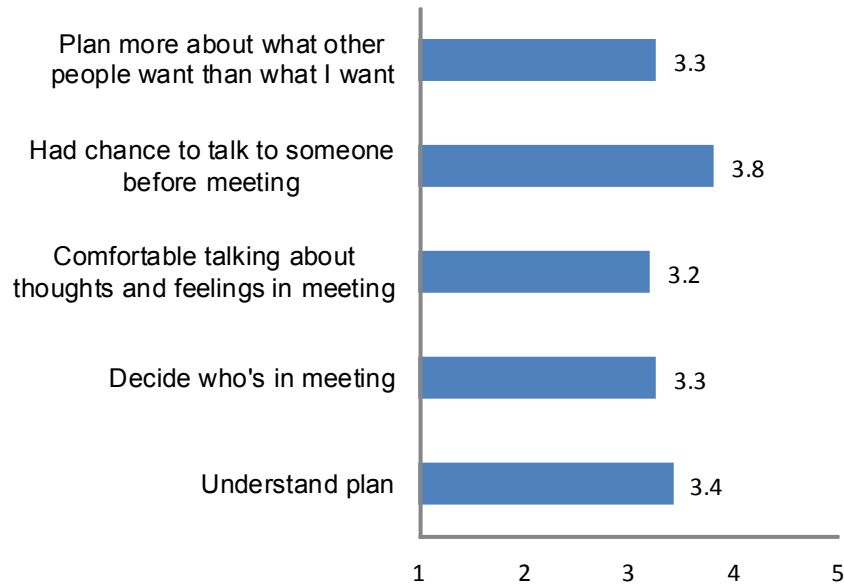
- 96% → The people in today's meeting worked together effectively.
- 91% → It's easier to find services since we've been with WIN Georgia.
- 95% → Services for my child are more coordinated because of CFTMs.
- 94% → Our Child and Family Team addresses the needs of my family as a whole.

Family Driven and Youth Guided

Overall, youth expressed some satisfaction around how WIN Georgia staff interacted with them. However, continued efforts are needed to increase youth voice and participation in all aspects of WIN Georgia.

WIN Georgia youth and their siblings rated the degree to which they felt their voice was heard in service planning. Items ranged from 1 to 5 with higher numbers indicating more youth involvement.

Youth Voice (n = 18)



Cultural and Linguistic Competence

Overall, 97% of youth and caregivers reported that staff treated them with respect.

The **Youth Services Survey (YSS)*** and the **Youth Services Survey for Families (YSS-F)*** were used to capture:
 ⇒ Cultural and Linguistic Competency

*The YSS was administered in May-June 2011 to all enrolled youth and their families.

The following percentages of youth and caregivers **agreed** or **strongly agreed** with the statements below:

Feelings of Respect (n = 149):

- 98%** → Staff respected my family's religious/spiritual beliefs.
- 95%** → Staff spoke with me in a way that I understood.
- 95%** → Staff were sensitive to my cultural/ethnic background.

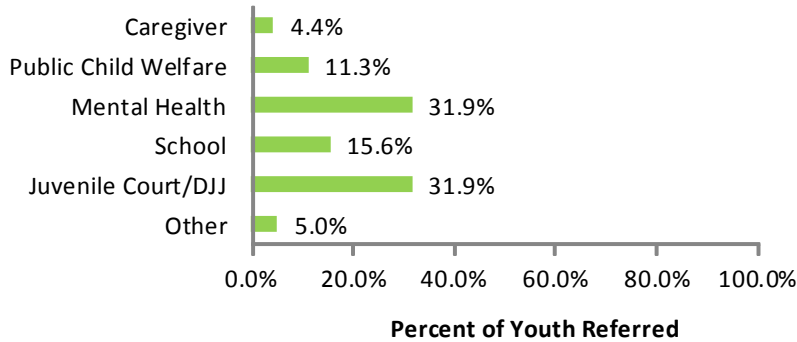
WIN Georgia provides trainings in System of Care principles to community stakeholders. A total of 331 stakeholders participated in Cultural and Linguistic Proficiency trainings in 2011.

2011 WIN Georgia Cultural and Linguistic Proficiency (CLP) Training	# of Participants
Cultural and Linguistic Proficiency (CLP) training in Paulding, Floyd, Whitfield, and Murray County.	231
CLP training for Law Enforcement Officers for the National Alliance on Mental Illness in Pickens, Floyd, and Paulding County.	100

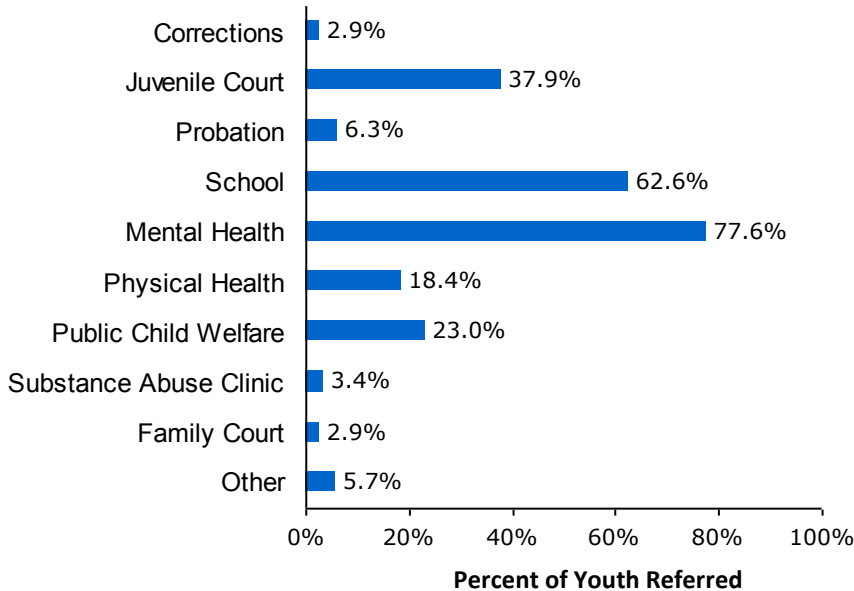
Inter-Agency Coordination

Most referrals (63.8%) come from mental health services and Juvenile Court / DJJ. Over half of youth were involved in mental health services and school services at intake.

Referral Sources for Youth into WIN Georgia (n = 160)



Agencies Youth are Involved with at Intake (n = 160)



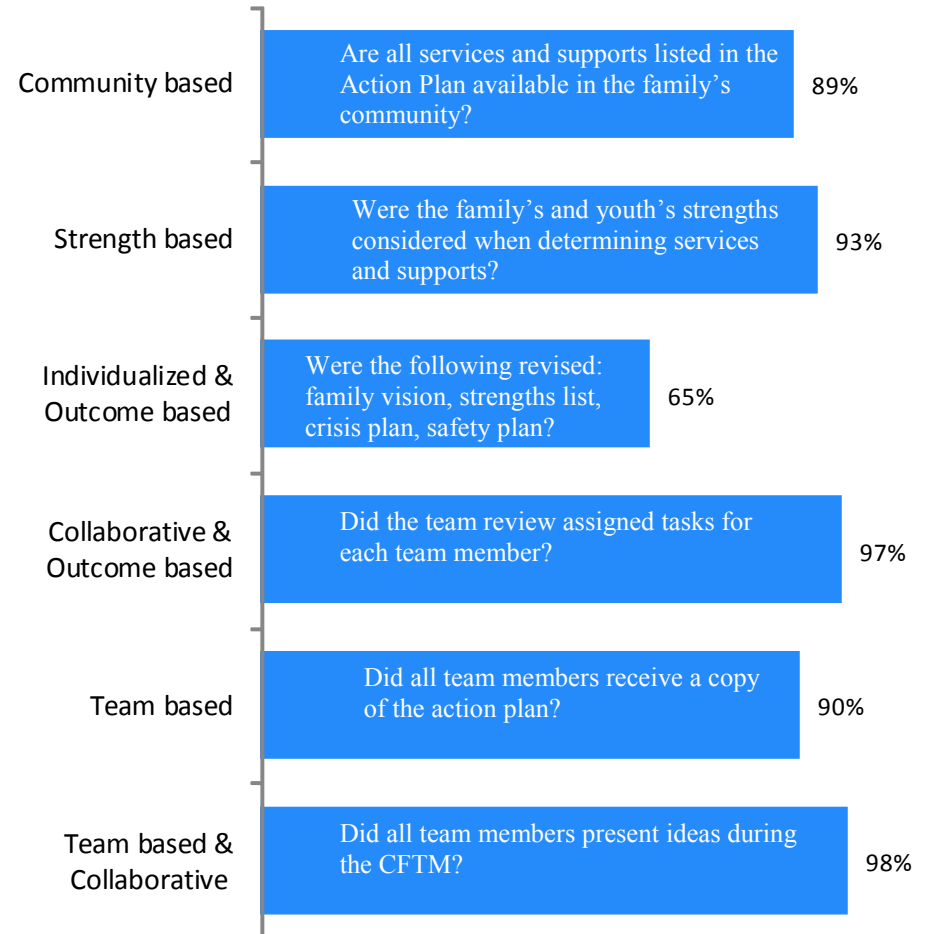
Fidelity to Wraparound Principles

The Principles of Wraparound¹ help define the Wraparound process and contribute to its unique approach to service coordination, family empowerment, and the care of youth with SED.

Principles

% of Child and Family meetings where Wraparound Staff reported "Yes" to the following items:

(n = 1,376 meetings)



¹ Bruns, E. J., Walker, J. S., Adams, J., Miles, P., Osher, T.W., Rast, J., VanDerBerg, J. D., & National Wraparound Advisory Group. (2004). *Ten principles of the wraparound process*. Portland, OR: National Wraparound Initiative, Research and Training Center on Family Support and Children's Mental Health, Portland State University.

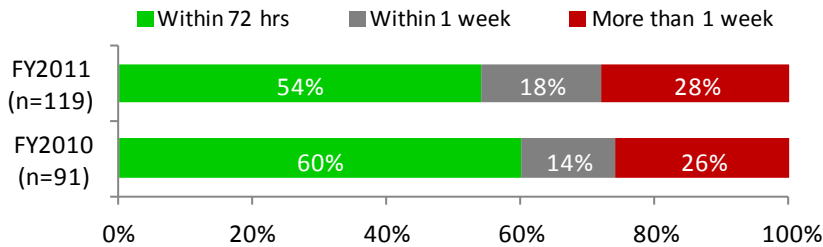
Verify Services Are Timely

Meeting Wraparound timeline goals is an area in need of continued improvement.

First contacts with the family are an important part of the Wraparound timeline because for families in crisis it is imperative for Wraparound service coordination to begin immediately.

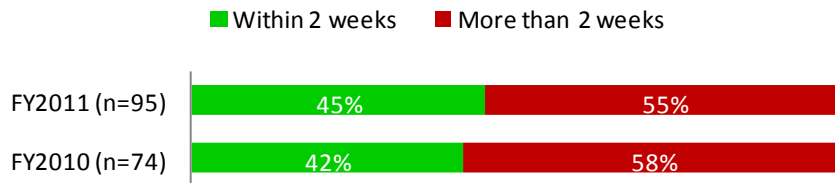
- ⇒ **Date of Referral:** when a CME is informed of a family in need of services
- ⇒ **First Face-to-Face meeting:** when Wraparound staff first meet with a family to explain Wraparound and complete initial documentation
GOAL: This should occur within 72 hours of referral.
- ⇒ **First Child Family Team (CFT) Meeting:** when the Wraparound Action Plan is completed, which guides the youth's treatment
GOAL: This meeting should occur within 2 weeks of referral.

Time From Referral to First Face-to-Face Meeting



In 2011, 54% of first face-to-face meetings occurred within 72 hours of referral.

Time From Referral to First CFT Meeting



In 2011, 45% of first CFT meetings occurred within 2 weeks of referral.

Fidelity to Wraparound Model

Family voice and choice is honored. Most caregivers chose the location, date, and participants of CFT meetings. Increasing informal support attendance at CFT meetings is an area for continuing improvement.

Honoring Family Voice and Family Choice are principles of Wraparound that are measured by asking caregivers if they chose the CFT Meeting *location, date/time, and participants.*

LOCATION:

In **90%*** of meetings, caregivers indicated that they **chose the meeting location.**

DATE/TIME:

In **91%*** of meetings, caregivers indicated that they **provided dates and times for meetings.**

PARTICIPANTS:

In **84%*** of meetings, caregivers indicated that they **chose the meeting participants.**

*n = 862 meetings

Attendees of Child and Family Team Meetings should include *formal, informal, and natural supports.*

As opposed to traditional treatment teams that include mainly formal supports making the majority of treatment decisions, *the Wraparound Model supports the involvement of informal and natural supports in the Child and Family Team and decision making process.*

91%+ of CFTMs had Natural or Informal Supports present

69% Mother	2.2% Agency Personnel
20% Father	0.8% Mentor
24% Sibling	0.3% Pastor
15% Grandparent	0.1% Tutor
8% Relative	0.1% Activity Staff
5% Family Friend	
2% Youth's Friend	
0.1% Neighbor	

94%+ of CFTMs had Formal Supports present

91% Care Coordinator
83% Family Support Partner
25% MH Therapist
22% Probation Officer
13% DFCS Worker
12% Counselor
9% Teacher
6% Wraparound Supervisor
0.6% AD Counselor
0.1% Physical Health

*n = 1,847 meetings

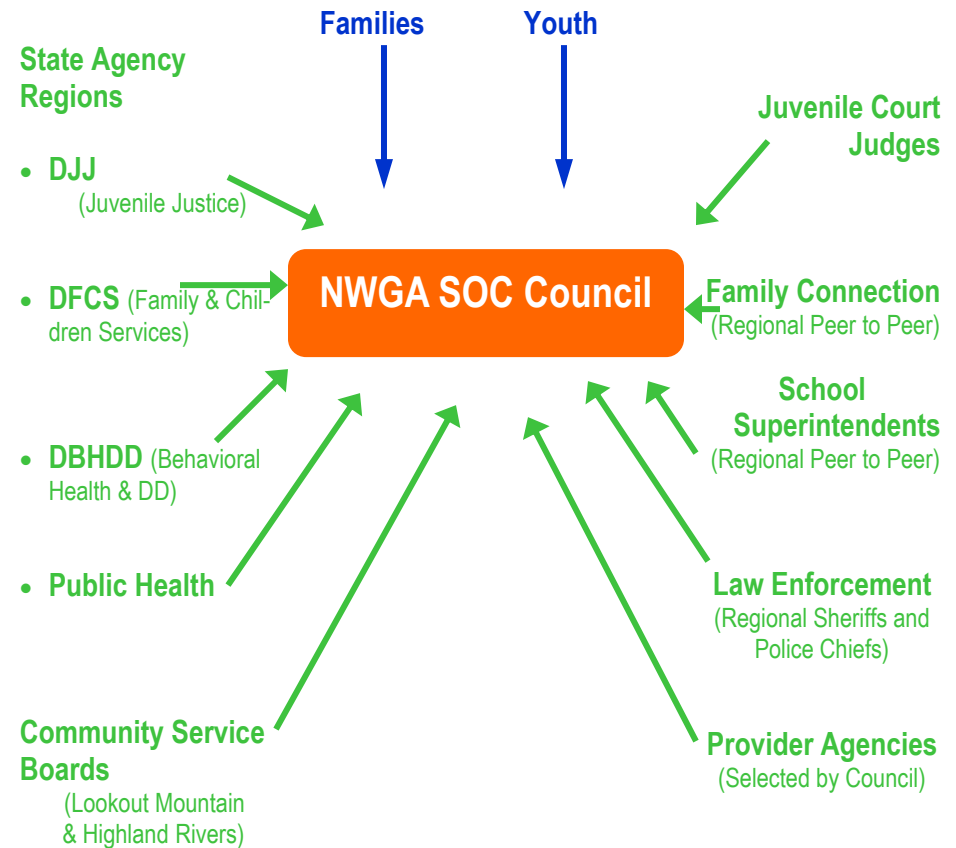
Youth Receive Diverse Services and Activities

Wraparound youth receive a diverse range of services and are involved in various activities beyond traditional mental health services.

Percent of Youth Receiving the Following Services in the First 6 months of Wraparound (n = 236)	
Academic	30.9%
Social	24.2%
Recreation	23.3%
Employment/Vocational	5.5%
Intensive Family Intervention	5.5%
Planned Respite	5.1%
Faith-based programs	4.7%

Northwest Georgia System of Care Council

The Northwest Georgia System of Care Council serves as an advisory board to WIN Georgia. The council provides consultation and technical assistance to WIN Georgia by collaboration with state agencies, provider agencies, community service boards, families, and youth.



With funding from:



Questions or Comments?

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For more information, visit:

<http://www.wingorgia.org/about/evaluation-cqi>

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